



Scott J. “Zobe” Zobrist
Maj General (USAF Retired)
Senior Consultant, RWB Aerospace Professionals

Scott "Zobe" Zobrist uses the expertise gained during his 32-year military career to provide consulting services within the Defense and Aerospace industry. Prior to retiring from the US Air Force as a Major General in 2019, Scott was the Commander, 9th Air Force (now 15th Air Force), Shaw Air Force Base, South Carolina. The 9th Air Force organized, trained and equipped its headquarters to be a deployable, operational-level Joint Task Force, and its subordinate commands to prepare for and execute expeditionary taskings. Additionally, 9th Air Force commanded eight wings and three direct reporting units in the Southeastern US, ensuring the operational readiness of more than 400 aircraft and 29,000 active duty and civilian members.

- Multi-Domain & Joint Operations
- Strategic Planning & Leadership
- Technology Insertion
- Weapons Expertise
- Planning, Programming & Requirements
- Warfighting Function Integration

Accomplishments

Multi-Domain & Joint Operations

Tasked to stand up the first USAF-led Joint Task Force-capable headquarters, which achieved Initial Operational Capability in 2019 while he was the commander. This kind of experience is rare among Air Force general officers since 9th Air Force’s JTF capability was ground-breaking for the US Air Force. JTF formation/employment is integral to operations in Multi-Domain environments and one of Scott's more unique skillsets.

Planning, Programming & Requirements

Scott’s military experience leads seamlessly to his interest in helping defense firms build strategies and programs to meet military warfighting requirements. He spent two years as the ACC Director of Plans, Programs, and Requirements, responsible for planning, programming, and requirements for ACC’s \$26B/year budget. In this position as the lead programmer for the Combat Air Forces, he developed an exceptional understanding of how the US Air Force and its sister services develop requirements, plan to meet those requirements, and program their acquisition budgets through programs of record.

Strategic Planning & Leadership

Building a team between the US Air Force and its defense contractor partners was Scott’s job at ACC. As the 9th Air Force Commander, he commanded all CONUS-based Tactical Air Control Parties (TACPs) and routinely dealt with the Army on air-ground integration. Additionally, he was the Deputy Combined Force Air Component Commander (DCFACC) at AFCENT (Air Forces Central Command), which led the joint and coalition fight against ISIS in the Middle East in 2015-2016 from the Combined Air Operations Center in Qatar.

Technology Insertion & Weapons Expertise

Scott and his team at Air Combat Command were responsible for the integration of a multitude of weapons and advanced systems on fifth-generation fighter aircraft such as the F-35, F-22, and follow-on fighters. He was responsible for overseeing the development and integration of all future Combat Air Forces aircraft and weapons in the US Air Force. Having two staff tours as an Air Force programmer gives him a unique understanding of how the US Air Force and defense firms work together to field the world’s most capable air force.

Work History

Senior Consultant: Consistently provides superior expertise to the defense industry, leveraging his 32-year Air Force career with skills that include Strategic Planning; Joint Operations; Planning, Programming & Requirements; Technology Insertion; Weapons Expertise; and Multi-Domain Operations.	2019 - Present
Maj General and Commander, 9th Air Force, Shaw AFB, S.C.: Led the 29,000 active duty and civilian members of the 9th Air Force (now 15th Air Force) by organizing, training, and equipping the headquarters to be a deployable, operational-level Joint Task Force, and its subordinate commands to prepare for and execute expeditionary taskings. This included the eight wings and three direct reporting units in the Southeastern US that the 9th Air Force commands, ensuring the operational readiness of more than 400 aircraft and the hundreds of military and civilian personnel assigned.	2016 - 2019
Deputy Commander, U.S. Air Forces Central Command, and Deputy Commander, Combined Force Air Component, Al Udeid AB, Qatar: Responsible for the command and control of air operations and contingency plans in a 21-nation area of responsibility covering Central and Southwest Asia.	2015 - 2016
Director, Plans, Programs, and Requirements, Headquarters Air Combat Command, Joint Base Langley-Eustis, VA: Responsible for planning and programming \$28 billion annually for a force of more than 140,000 personnel and 2,600 aircraft, supporting nine unified commands and NORAD. He was responsible for all functions relating to the Combat Air Forces' weapons systems acquisition, modernization, sustainment, and test involving over 100 programs.	2013 - 2015
Commander, 31st Fighter Wing, Aviano AB, Italy: Commanded combat wing of 48 F-16CM aircraft and was installation commander for over 20 squadrons and 4,000 military members and families stationed in Italy. Served as the US Air Force's senior officer in Italy.	2011 - 2013
Commander, 388th Fighter Wing, Hill AFB, Utah: Commanded combat wing consisting of 72 primary assigned F-16CM aircraft and over \$2.8B in assets, including the 388th Range Squadron that is responsible for operations on the Utah Test and Training Range.	2009 – 2011
Director of Operations (J3), U.S. Forces Japan, Yokota AB, Japan: Responsible for managing operational bilateral security issues, overseeing joint and bilateral exercises, administering the Status of Forces Agreement, and improving combat readiness of 66,000 military/DOD personnel and 45,000 dependents.	2007 – 2009

Earlier military career can be found at the bio link below.

Education:

Senior Executive Fellows Program - Harvard University - Cambridge, MA (2010)

Master of Arts, National Security and Strategic Studies - Naval War College - Newport, RI (2004)

Master of Public Administration - Troy State University - Troy, AL (1994)

Bachelor of Science, Aerospace Engineering - University of Southern California - Los Angeles, CA (1986)

Military Bio Available at: <https://www.af.mil/About-Us/Biographies/Display/Article/108680/major-general-scott-j-zobrist/>

Security Clearance: Active Security Clearance